

Financial results for the first half of  
the fiscal year ending March 31, 2022,

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## Financial results for the first half of the fiscal year compared with the same period in the previous fiscal year

(Billions of yen)

|                                            | April–September<br>2021 Results | April–September<br>2020 Results | Change            |
|--------------------------------------------|---------------------------------|---------------------------------|-------------------|
| Net sales                                  | 236.0                           | 198.5                           | +37.5<br>(+18.9%) |
| Operating profit                           | 14.0                            | 7.9                             | +6.1<br>(+77.8%)  |
| Ordinary profit                            | 14.2                            | 7.7                             | +6.5<br>(+85.5%)  |
| Profit attributable to<br>owners of parent | 10.8                            | 4.7                             | +6.1<br>(+129.1%) |
| Dividends per share                        | 40 yen                          |                                 |                   |





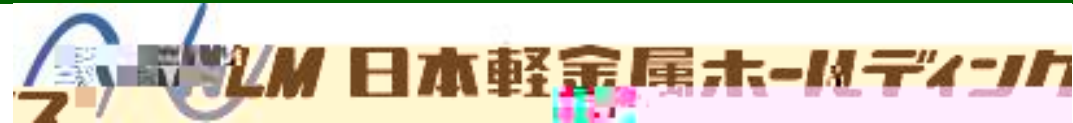
# Basic Policies of Medium-term Management Plan

## Team NLM—Groundbreaking Innovator of Aluminum and Beyond

### <Basic policies>

#### 1. Creation of new products and new business

- ∅ Create new value for all customers by thoroughly pursuing Group-Wide cooperation
- ∅



#### Notes on this document

1. This document is intended to provide information on the financial results for the fiscal year ending March 31, 2022, and future management strategies, and not to solicit the purchase or sale of the marketable securities issued by the Company.
2. The forward-looking statements, including future trends and earnings estimates, are not historical facts and involve risks and uncertainties, and therefore do not guarantee future performance. Actual financial results may differ materially from the estimates due to various factors, including unpredictable changes in economic conditions. Significant factors that may affect actual financial results include but are not limited to the economic climate surrounding the Group, social trends, and changes in the Group's relative competitiveness in line with the demand trends for the products and services provided by the Group.
3. The matters described in this document reflect the views of the Company at the time of its preparation and are subject to change without prior notice.
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